



HEADQUARTERS MONTANA WING
CIVIL AIR PATROL
UNITED STATES AIR FORCE AUXILIARY



8 December 2024

MEMORANDUM FOR ALL MONTANA WING MEMBERS

FROM: MTWG/CC

SUBJECT: COMMANDER'S INTENT

1. I am honored to be selected by Colonel Hess (the Rocky Mountain Region Commander) to succeed Col Gilchrist as the new Montana Wing Commander. The Montana Wing has been making a difference in the lives our local communities since the Civil Air Patrol was chartered back in 1941, and I am humbled to be working with you to continue that long standing legacy.

2. I want to take a moment to outline for you my commander's intent as we move forward together:

MISSION: Our mission is simple, to grow the best leaders within Montana Wing. To do this we will use all the tools at our disposal: Leadership education (for cadets and senior members), character development, aerospace education, and emergency services training. We will mentor those underneath us and provide them all the time and attention they need to build their leadership skillset. We will help all our members learn about and internalize CAP's Core Values of Integrity, Volunteer Service, Excellence, and Respect by modeling them at every meeting, wing drill, competition and squadron meeting. We will work as one team with one goal: making our cadets and seniors the best volunteers they can be.

END STATE: Our overall goal is to execute our mission priorities and continue to grow the wing while fully supporting our community partners. Our wing is, and will continue to be, a respected organization within the Civil Air Patrol and the local communities we serve.

3. I consider all of you the best members of any wing within the Civil Air Patrol and we can, and will, succeed together by working as one cohesive team. I am here to support all of you in any way I can, so please reach out to me day or night with any problems, suggestions or ideas you have, and together we will continue to make Montana Wing the "Go To" wing within the Civil Air Patrol.

A handwritten signature in black ink that reads "Matthew J. Bolin".

Matthew J. Bolin, Colonel, CAP
Commander, Montana Wing